

CLEAN Programs:

Bringing Clean Energy to Your Community

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Presentation Overview



- Clean Coalition background and vision
- Defining CLEAN Programs
- Benefits & results
- Current landscape
- How to design and implement
- P Q&A
- Collaborating to magnify impacts

Clean Coalition – Mission and Advisors

Mission

To accelerate the transition to local energy systems through innovative policies and programs that deliver cost-effective renewable energy, strengthen local economies, foster environmental sustainability, and enhance energy security

Board of Advisors

Jeff Anderson

Co-founder and Former ED, Clean Economy
Network

Josh Becker

General Partner and Co-founder, New Cycle Capital

Jeff Brothers

CEO. Sol Orchard

Jeffrey Byron

Vice Chairman National Board of Directors, Cleantech Open; Former California Energy Commissioner (2006-2011)

Rick DeGolia

Senior Business Advisor, InVisM, Inc.

Mark Fulton

Managing Director, Global Head of Climate Change Investment Research, DB Climate Change Advisors, a member of the Deutsche Bank Group

John Geesman

Former Commissioner, California Energy Commission

Patricia Glaza

Principal, Arsenal Venture Partners; Former Executive Director, Clean Technology and Sustainable Industries Organization

Amory B. Lovins

Chairman and Chief Scientist, Rocky Mountain Institute

L. Hunter Lovins

President, Natural Capitalism Solutions

Dan Kammen

Director of the Renewable and Appropriate Energy Laboratory at UC Berkeley; Former Chief Technical Specialist for Renewable Energy and Energy Efficiency, World Bank

Fred Keeley

Treasurer, Santa Cruz County, and Former Speaker pro Tempore of the California State Assembly

Felix Kramer

Founder, California Cars Initiative

Ramamoorthy Ramesh

Founding Director, U.S. Department of Energy SunShot Initiative

Governor Bill Ritter

Director, Colorado State University's Center for the New Energy Economy, and Former Colorado Governor

Terry Tamminen

Former Secretary of the California EPA and Special Advisor to CA Governor Arnold Schwarzenegger

Jim Weldon

CEO, Solar Junction

R. James Woolsey

Chairman, Woolsey Partners, and Venture Partner, Lux Capital; Former Director of Central Intelligence

Kurt Yeager

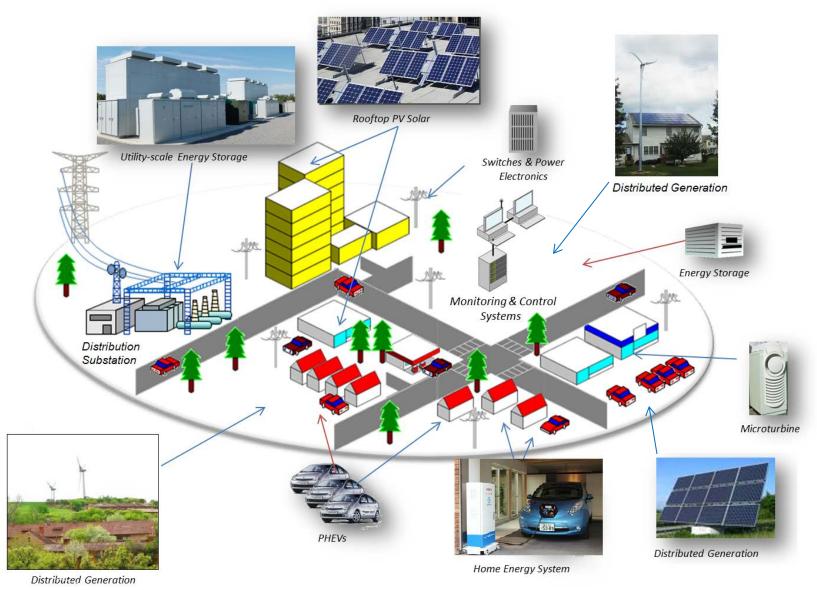
Vice Chairman, Galvin Electricity Initiative; Former CEO, Electric Power Research Institute

Making Clean Local Energy Accessible Now



Clean Coalition's Ultimate Vision





CLEAN Programs Defined



CLEAN = Clean Local Energy Accessible Now

CLEAN Features:

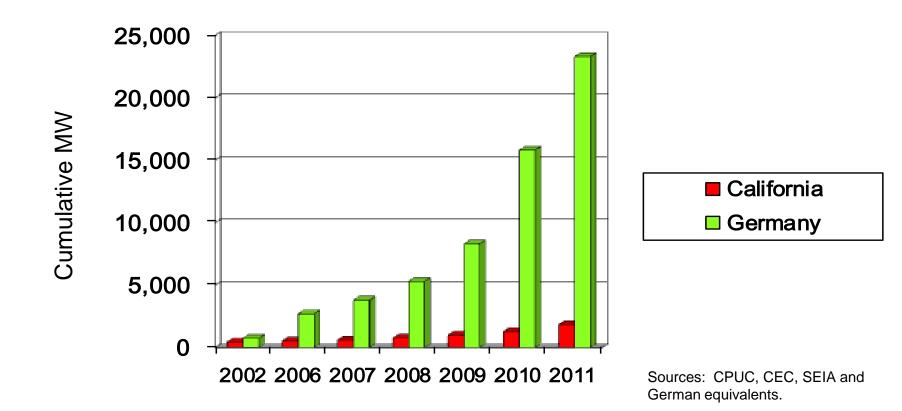
- **Procurement:** Standard and guaranteed contract between the utility and a renewable energy facility owner to purchase 100% of generation at a predefined rate for a long duration
- Interconnection: Predictable, streamlined distribution grid access



Financing: Low-risk contracts will attract lower-interest financing

CLEAN Programs Deliver Cost-Effective Scale

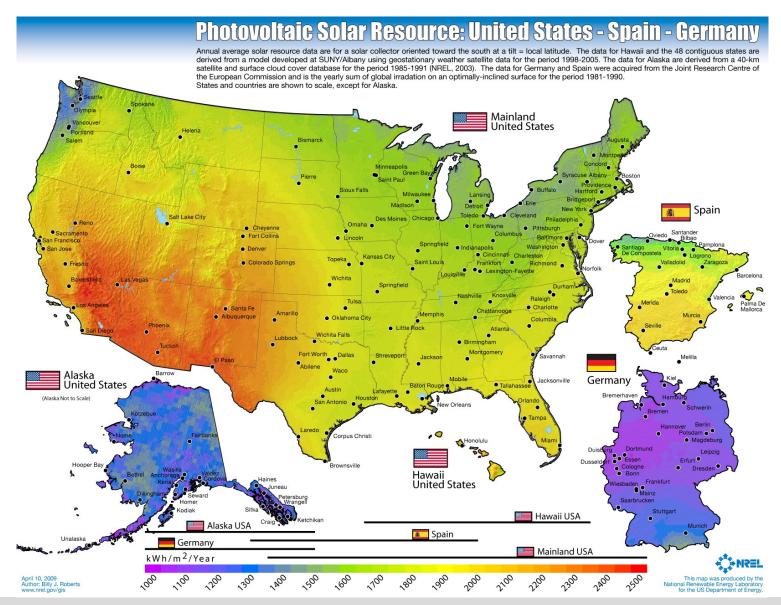
Solar Markets: Germany vs California (RPS + CSI + other)



Germany added nearly 15 times more solar than California in 2011, even though California's solar resource is 70% better!!!

US has far better solar resource than Germany

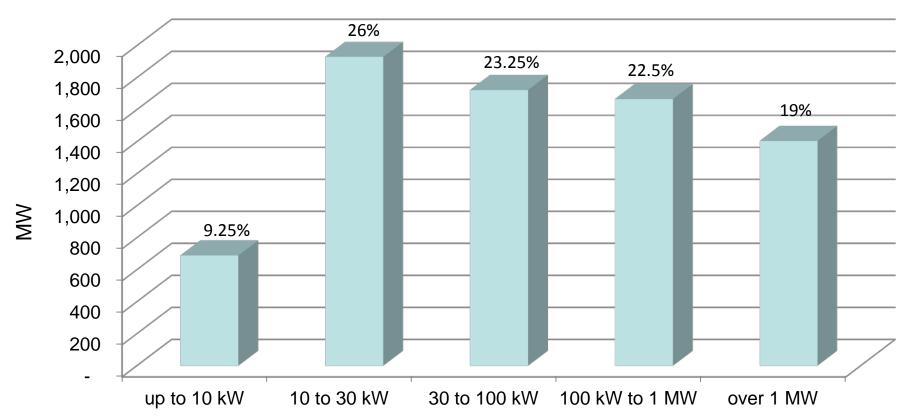




German Solar Capacity is Small WDG (Rooftops)



German Solar PV Capacity Installed in 2010



Source: Paul Gipe, March 2011

Germany's deployed solar capacity is essentially 100% WDG and about 90% is on rooftops

German Solar Pricing Translates to 7 cents/kWh



Project Size	Euros/kWh	USD/kWh	California Effective Rate \$/kWh
Under 10 kW	0.195	0.2470	0.0993
10 kW to 40 kW	0.185	0.2344	0.0942
40.1 kW to 1 MW	0.165	0.2091	0.0841
1.1 MW to 10 MW	0.135	0.1711	0.0688

Source: http://solarindustrymag.com/e107_plugins/content/content.php?content.10624, June 2012

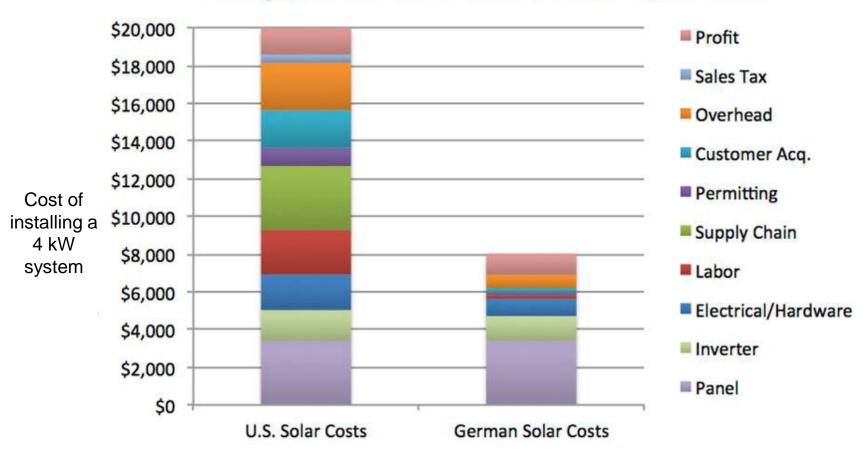
- Conversion rate for Euros to Dollars is €1:\$1.27
- California's effective rate is reduced 40% due to tax incentives and then an additional 33% due to the superior solar resource

Replicating German scale and efficiencies would yield rooftop solar at only between 7 and 10 cents/kWh to California ratepayers

Installed PV Costs in US vs Germany



Comparison of U.S. and German Solar Costs



Rooftop solar project installation costs are roughly 2.5 times higher in the US than in Germany

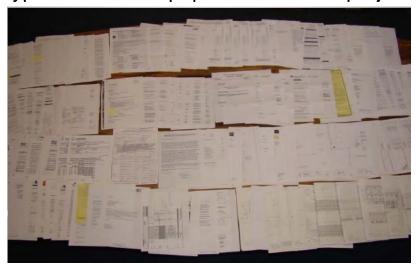
Sources: LBNL, PwC, and Forbes; Sep2012

CLEAN Programs are Simple and Transparent



CLEAN Programs remove barriers and reduce costs

Typical California paperwork for one project



Could be a 1kW-sized project, but maximum 1MW (via CSI program). Even more paperwork for California projects larger than 1MW (via RPS program).

Typical Germany paperwork for one project



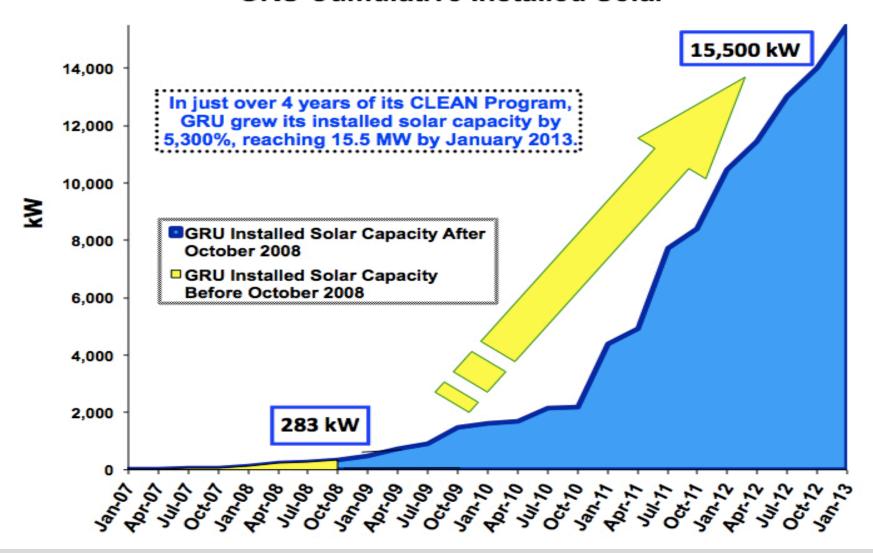
Could be a 1kW or 20MW-sized project, or bigger.

Source: Gary Gerber, President of CalSEIA and Sun Light & Power, Jun09

CLEAN Programs reduce costs by removing bureaucracy



GRU Cumulative Installed Solar



Los Angeles Department of Water & Power



- LADWP established a 150 MW CLEAN Program
- Mayor Eric Garcetti was elected to office campaigning for 1,200 MW of additional rooftop solar
- In the first week, 107 MWs of project applications were submitted for only 20 MWs of program capacity
 - Highlights a huge economic opportunity for more local solar in Southern California

LADWP Feed-in Tariff Program Off to a Very Strong Start

Applications for 107 MW of Potential Local Solar Projects Received During Feed-in
Tariff Program's Opening Week

Los Angeles - Eric Garcetti today said that as mayor he would power L.A. with a 1,200 megawatt solar rooftop program.

Long Island Power Authority



- LIPA's initial 50 MW program was so successful that they added 100 MW of program capacity, and they plan to create an additional 20 MW program for different renewable technologies
- The expanded program includes a 7c/kWh adder for projects sited in less stable parts of the grid

LIPA To Add 100MW of Solar Power To Long Island

Clean Solar Initiative-II seeks 40MW on East End circuits to increase reliability

"The expansion of Clean Solar Initiative is yet another signal that clean local energy benefits both consumers and utilities," said Craig Lewis, executive director of the Clean Coalition. "Furthermore, LIPA's recognition that distributed solar provides at least 7 cents per kilowatt-hour in avoided transmission and central generation costs makes clear to the rest of the country that the locational value of wholesale distributed generation is undeniable and significant."

Georgia Power



- Georgia Power's Advanced Solar Initiative will bring 735 MW of solar capacity online in Georgia
- This is a great example of an investor-owned utility recognizing the value of distributed generation
 - The Georgia's all-Republican PSC shows renewables are increasingly attractive to fiscal conservatives looking to keep energy rates affordable.

Environmentalists, Tea Party Patriots Win Solar Expansion at PSC

Georgia Votes For 525 MW Of New Solar Projects

July 20, 2013 Nicholas Brown

Evaluating a CLEAN Program



STEP 1: Evaluate the Utility Relationship

- Municipal Utility or Cooperative
- Investor-owned Utility (IOU)
- Community Choice Aggregation (CCA)

Evaluating a CLEAN Program



STEP 2: Establish Program Goals

- CLEAN Programs are tailored to each jurisdiction based on the goals of their community
 - F.g., to encourage local private investment, the utility can limit participation to its customers and projects can only be sited within the service territory
 - Or, can create expedited permitting/review processes for projects sited in ideal locations

Key Factors for Designing a CLEAN Program



- Feligible Projects
- Contract Pricing and Program Sizing
- Streamlined and Transparent Access to the Distribution Grid
- Standard and Guaranteed Contract

Plan the Work and Work the Plan



This is the general timeline for the adoption of a CLEAN Program by a municipal utility.

Identify Key Players Secure Local Advocate(s)

Design Program Secure Approval by City Council or Utility Board

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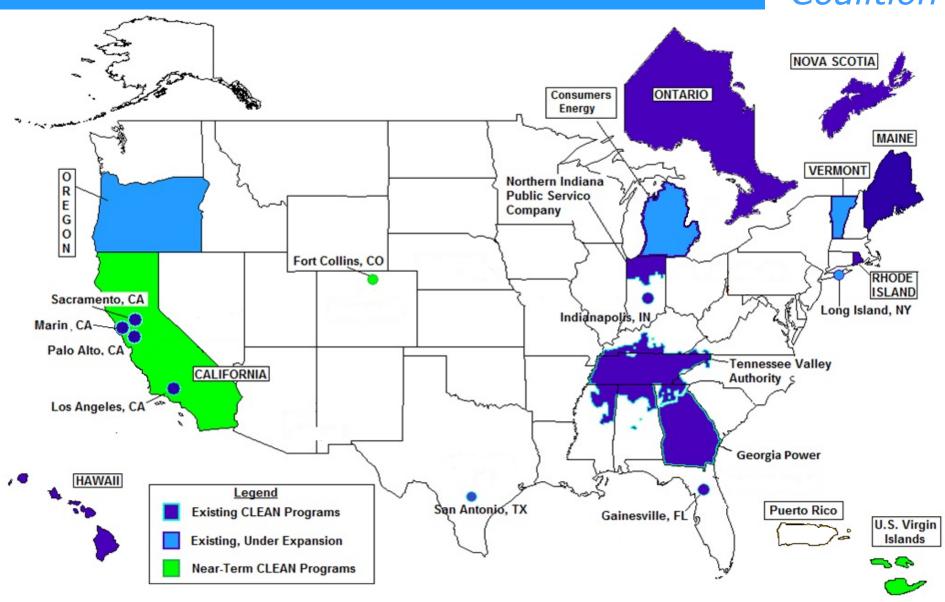
Months

Months

Months

Existing CLEAN Programs in the U.S.





Focus on Collaborating



"Coming together is a beginning, staying together is progress, and working together is success."

- Henry Ford

"Alone we can do so little; together we can do so much."

Helen Keller

Local CLEAN Program Guide



Free download: http://www.clean-coalition.org/local-action

Contact us: Gary@Clean-Coalition.org



Local CLEAN Program Guide

Module 1: Overview & Key Considerations



Modules of the Guide:

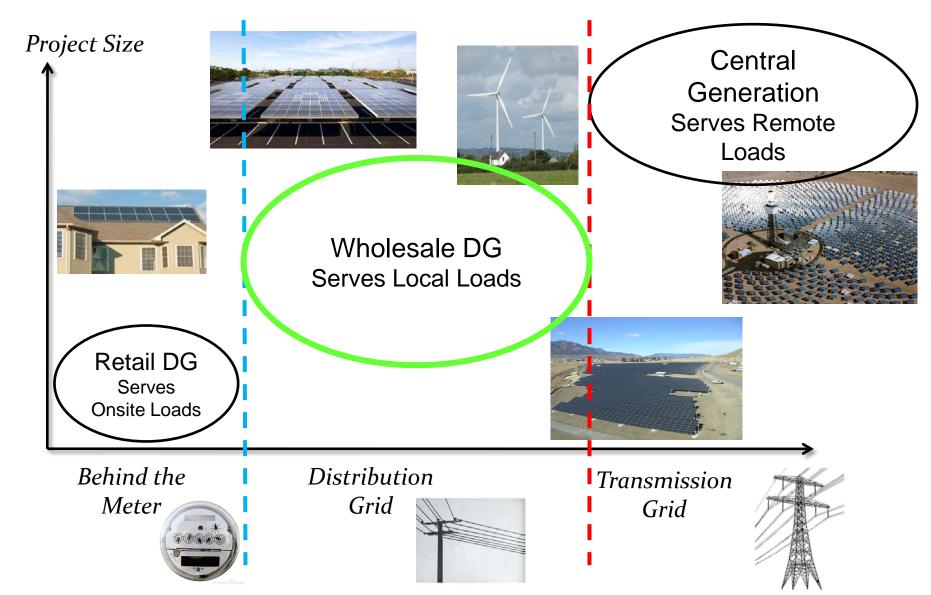
- 1. Overview & Key Considerations
- 2. Establishing CLEAN Contract Prices
- 3. Evaluating Avoided Costs
- 4. Determining Program Size & Cost Impact
- 5. Estimating CLEAN Economic Benefits
- 6. Designing CLEAN Policies & Procedures
- 7. Gaining Support for a CLEAN Program



CLEAN Program Back-Up Slides

Wholesale DG is the Critical & Missing Segment





CLEAN Delivers Renewable Energy Goals



CLEAN Programs (also known as feed-in tariffs) are the most effective policy solution for spurring renewable energy installations around the world

CLEAN Programs are responsible for 45% of all wind energy and 75% of all solar PV capacity installed in the world before 2008 (National Renewable Energy Laboratory)

CLEAN Programs are responsible for 86% of the solar capacity deployed in the world in 2009 (Meister Consultants Group)



CLEAN Maximizes Local Economic Benefits



Local Job Creation

- CLEAN projects are local and "shovel-ready"
- Renewable energy creates far more jobs than fossil fuels or nuclear power (UC Berkeley)

Local Capital Investment

- CLEAN Programs level the playing field, giving local residents and businesses the opportunity to reinvest capital in the community
- Local ownership of renewable energy increases the economic benefits to the community by 200% to 300% (US GAO)

Local Tax Revenues

- Local job creation and capital investment in the community creates new sources of state and local tax revenues
- Does not rely on government subsidies



CLEAN Streamlines Procurement for Utilities



"Several aspects of the CLEAN
Program have **proven to**simplify and streamline the process.



First, there is a **standard set of "bright line" rules** for a project to qualify, demanding no staff analysis or interpretations.

Second, there is a clear method for assigning capacity to qualifying projects... There is **no staff time wasted with evaluating RFPs...**

Third, each project... signs a **short, standard offer contract** and interconnection agreement.

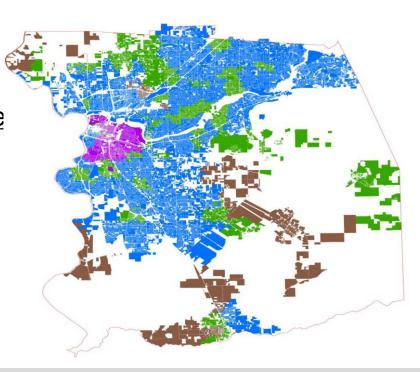
There is no valuable staff time wasted in negotiations and legal disputes."

CLEAN = FIT + Streamlined D-grid Interconnection



Sacramento Municipal Utility District (SMUD)

- 100 MW of WDG projects were built in 2 years with no ratepayer impact
- Equivalent to 2.5 GW of cost-neutral solar across California
- Maximized transparency by publishing online interconnection maps
- SMUD interconnection takes ¼ the time
 (6 months) compared to CA's IOUs
- Two SMUD staff members completed interconnection studies for 100 MW
 CLEAN Program projects in 2 months



Wholesale DG has Superior Value

Total Ratepayer Cost of Solar

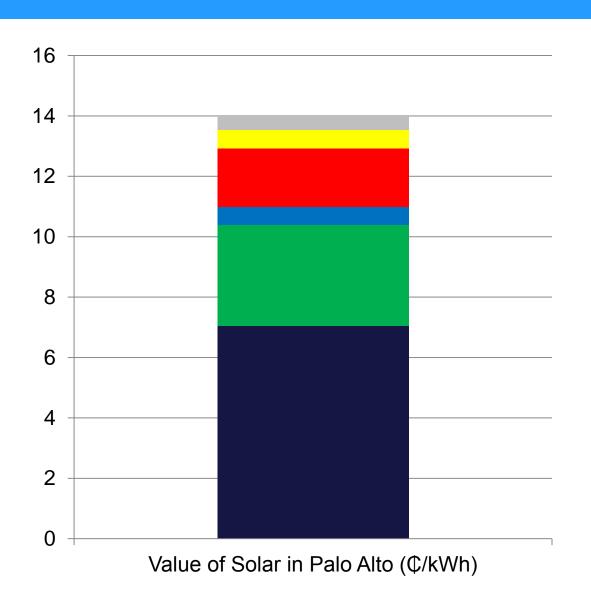
	Distribution Grid					T-Grid
PV Project size and type	100kW roof	500kW roof	1 MW roof	1 MW ground	5 MW ground	50 MW ground
Required PPA Rate	16¢	15¢	13¢	9-11¢	8-10¢	7-9¢
T&D costs	0¢	0¢	0¢	0¢	0¢	2-4¢
Ratepayer cost per kWh	16¢	15¢	13¢	9-11¢	8-10¢	9-13¢

Sources: CAISO, CEC, and Clean Coalition, Nov2012; see full original analysis from Jul2011 at www.clean-coalition.org/studies

The most cost-effective solar is large WDG, not central station due to significant hidden T&D costs

CLEAN Avoids Hidden Transmission Costs





"Palo Alto CLEAN will expand clean local energy production while only increasing the average utility bill by a penny per month" -- Yiaway Yeh, Mayor of Palo Alto

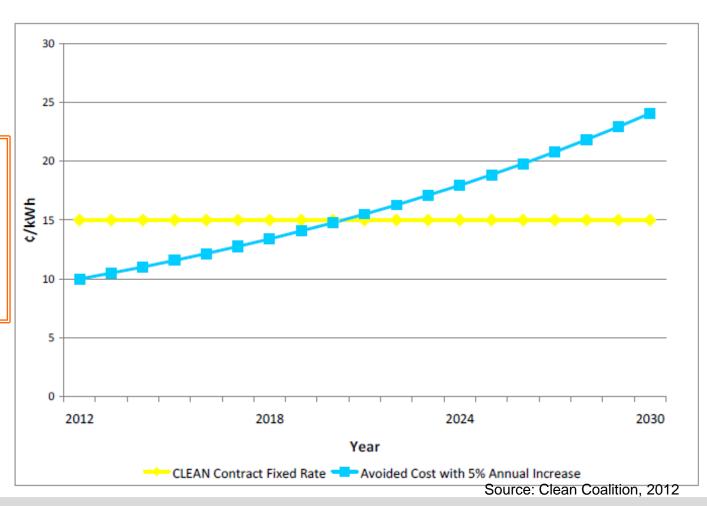
- Premium
- T&D Losses
- **■** Transmission
- Local Capacity
- RPS Value
- Base Energy

CLEAN Programs Stabilize Electricity Rates



 Protects communities from rising fossil fuel costs over time even if it results in a small rate increase during initial years

For this 10 kW solar rooftop project in CO, avoided costs will rise above the CLEAN Contract price within a few years



Process for getting Palo Alto CLEAN (1 of 2)



- 1) Clean
 Coalition meets
 with individual
 City Council
 Members to
 discuss CLEAN
 policies and
 implementation.
- 3) CPAU staff draft & revise the Utilities Strategic Plan & Longterm Electric Acquisitions Plan, incorporating feedback from the UAC and community members.

4) Based on a Clean Coalition presentation and a presentation by City staff on the feasibility of a Palo Alto CLEAN Program, UAC Commissioners express support for moving forward with a CLEAN Program.

Spring 2010

April-May 2010

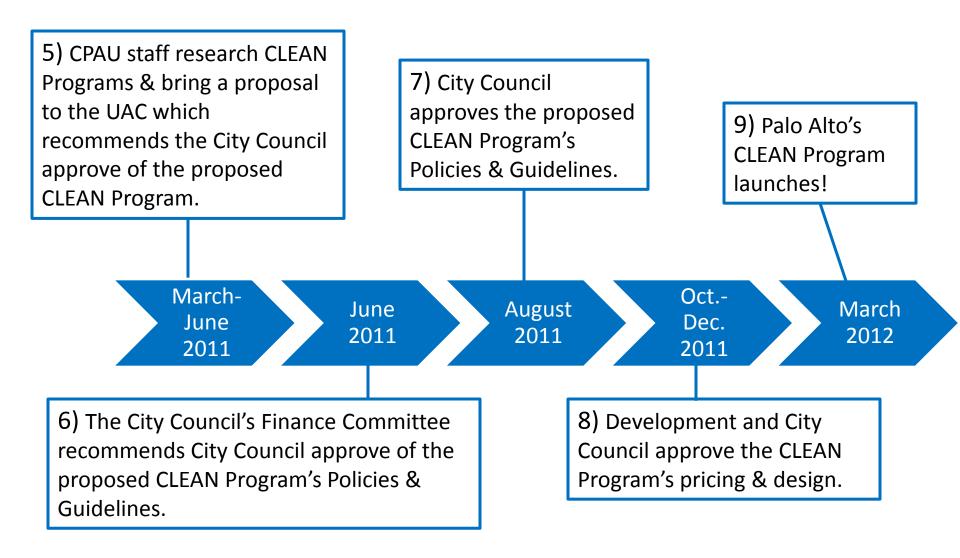
July 2010-Jan. 2011

February 2011

2) Mayor, Vice Mayor, and two City Council Members send a memo to City Council requesting the full Council direct the UAC, supported by CPAU staff, to do a comprehensive review of the CPAU energy efficiency and renewable procurement strategy. City Council directs CPAU staff and the UAC to make recommendations to the Council for a comprehensive energy efficiency and renewables procurement strategy.

Process for getting Palo Alto CLEAN (2 of 2)





What The Clean Coalition Can Do For Utilities



- Show Best Practices
 - Local CLEAN Program Guide
 - CLEAN Resource Hub
 - Respond to specific questions
- Run Basic Analyses
- Design policy and procedures
- Coordinate all relevant Departments to accelerate roll out
- Perform Stakeholder forums and coordination